History of the Chugoku Electric Power Group

In May 1951, the decision was made for the state-owned electricity sector to split into nine privately owned electric power companies that would take charge of power generation, transmission and distribution, and sales. Chugoku Haiden merged with the Chugoku Branch of the Japan Electric Generation and Transmission Company to form Chugoku Electric. Since its establishment, the Chugoku Electric Group has provided a stable supply of electricity to support the foundations of people's lives and of industry, and while responding to the needs of the times, it has continued to grow alongside the Chugoku region. In May 2021, the Group celebrated its 70th anniversary.

1950s

From economic recovery to rapid economic growth

To respond to growing electricity demand in line with economic development, the Group prioritized the development of electricity with a focus on the construction of large-capacity thermal power plants. At the same time, it moved forward with the development of network equipment, including transmission lines and substations.

Chugoku Electric is established following an equal merger between Chugoku Haiden and the Japan Flectric Generation and Transmission Company



1951-1954 Three rounds of electricity price revisions

> Thermal power capacity exceeds that of hydropower (shift from thermal power)





Mizushima Power Station

1969 Commenced full-scale operations at the Shin-Nariwagawa Power Station, the company's first pumped-storage hydroelectric power station

Japan's first reduction of electricity prices



Shin-Nariwagawa Power Station (hydro)

1970s

Oil crisis, pollution problems, and energy-saving policies

Following two oil crises, the shift away from oil progressed to ensure stable supplies of electricity and lower costs. Aiming for the best mix of power sources, the Group began diversifying its energy mix. Further, to counter worsening pollution problems, the Group quickly implemented environmental measures, such as the removal of sulfur oxides, nitrogen oxides, and other air pollutants.

Formulated of the Basic Policy for Environmental Pollution Control

> Commenced operations at Shimane Unit 1, the first Japan-made nuclear power station



Installed desulfurization equipment at Mizushima Unit 2 (Japan-first for an oil-fired thermal power station)

Installed denitrification equipment at Kudamatsu Unit 2 (world-first for an oil-fired thermal power station)

Installed denitrification equipment at Shimonoseki Unit 1 (world-first for a coal-fired thermal power station)

substation and power line



Denitrification equipment at Kudamatsu Unit 2

Commenced commercial operations of 500 kV



500 kV power line

Commenced operations at Shimane Nuclear Power Station Unit 2

1990 Commenced operations at Yanai Power Station Unit 1 series (1-1) (combined cycle), the company's first LNG-fired thermal power station



Yanai Power Station (thermal)

Changes in Business Scale Electricity sales (total electricity sales from 2020 onwards) Sales (consolidated from 1994 onward) (100 million kWh) 700 1960 onward: First home electrification boom 1951 1973 onward: Oil Crisis 1969 onward: Second home electrification boom 600 Electricity sales: 1.80 billion kWh 1978 onward: Oil Crisis Operating revenue: 9.3 billion yen 500 1960 Power generation facilities: 618 MW Announcement of the Act on 400 the Promotion of Development in the Chugoku Region 300 200 100

About the Chugoku Electric Power Group Value Creation Through Our Business Activities Management Strategies Foundations for Executive Interviews Regaining Trust Management Data

1990s 2010s

Energy liberalization and global warming problems

With competition in the electricity industry in full swing, the Group worked to enhance its power and distribution facilities to maintain stable supplies even amid a changing management environment. Moreover, efforts by electricity businesses to counter environmental issues grew in importance in line with the increasing severity of global warming.

Created new Corporate Philosophy and logo to celebrate 40th founding anniversary (Cl declaration)



Typhoon Mireille caused 1.55 million power outages. Further reinforced disaster countermeasures as a result.



Formulated the Chugoku Electric Environmental Action Plan

Work to repair fallen utility poles following Typhoon Mireille

Commenced operations at Misumi Power Station Unit 1



Partial liberalization of retail electric power sales began



Commenced commercial operations of Route 2, a 500 kV power line

Formulated the Chugoku Electric Corporate Ethics Principles

Announced Compliance Management Promotion Declaration Introduced the executive officer system

Formulated the Energia Group CSR Charter of Conduct

Great East Japan Earthquake, power system reforms, and decarbonization

Following the Great East Japan Earthquake, power system reforms progressed with the full liberalization of electricity retail and the spinning off of power transmission and distribution businesses, ushering in a new era for the electricity industry.

Further, decarbonization movements gained momentum and electricity businesses' duty to reduce carbon emissions grew in importance.

Commenced operations at the Fukuyama Photovoltaic Power Station, the company's first mega solar power plant



Full liberalization of retail electric power sales began.

Developed new electricity rate plan and members- only website.

Fukuyama Photovoltaic Power Station

ぐっとずっと。

Transitioned to a company with an audit and supervisory committee

Formulated new Corporate Philosophy

Began work on the decommissioning of Shimane Power Station Unit 1

Launched Chugoku Electric Power Transmission & Distribution Co., Inc. following business succession due to corporate split

中国電力ネットワーク

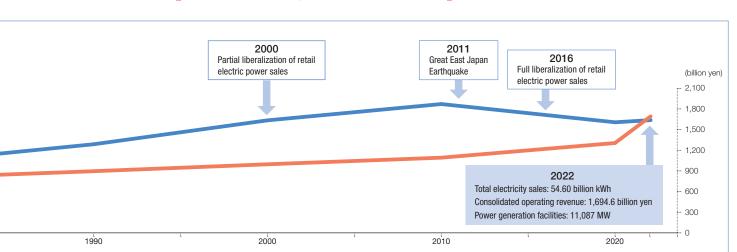
Established new Chugoku Electric Power Group Corporate Vision

Revised the Energia Group Corporate Charter of

Revised the Chugoku Electric Corporate Ethics

Announced Chugoku Electric Power Group Carbon Neutral 2050

Carbon Neutral 2050



At a Glance (FY2023)

Comprehensive Energy Business

companies

Sales (operating revenue)

1572.6 billion yen

Power Generation Business

We are working to build a composition of power sources that is first and foremost safe, but also one that is stable. economically efficient, and environmentally friendly.

Sales Business

We are working as a Group to offer a range of highvalue-added services that cater to diverse energy-related needs, be it for the home or for industry, to ensure that we continue to be chosen by customers.

Power Transmission and **Distribution Business**

companies

Sales (operating revenue)

560.2 billion yen

To ensure the electricity generated at power stations is provided to customers in a stable manner, we maintain and operate transmission, transformation, and distribution facilities while working to update our power network for the next generation.

Information and **Telecommunications Business** company

Sales (operating revenue)

45.7 billion yen

We are engaged in the telecommunications and information processing businesses through which we build highquality, high-reliability communications networks, operate data centers, and provide DX solutions.

Other

Sales (operating revenue)

108.6 billion yen

We are also engaged in a wide range of other businesses, including real estate, building management, and construction consulting.

*Due to the transfer of all shares in EnerGia Care Service Co., Inc. on July 3, 2023, and its ensuing exclusion from the scope of our affiliated companies, the number of companies decreased from 22 to 21.

Fuel procurement



Fuel procurement (FY2023) *Includes sold amount

Heavy oil thousand kl Coal* million t

Main sources Australia. Indonesia, etc

LNG³ million t

Main sources Australia Malaysia, etc.

Biomass

Power generation



Chugoku Electric power generation facilities (As of March 31, 2023)

power

Hydroelectric

2,907 MW

Thermal power (steam)

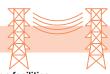
7,354 MW

Nuclear power

820 MW

New energy sources

Transmission and distribution



Transmission, transformation, and distribution facilities (As of March 31, 2023)

Transmission

Transmission line length

Underground

8,150 km

687 km

Transformation

No. of substations

61.539 million kVA

Distribution

Distribution line length

Overhead

81,341 km

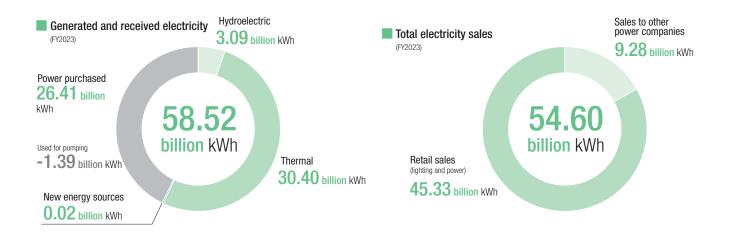
3.249 km

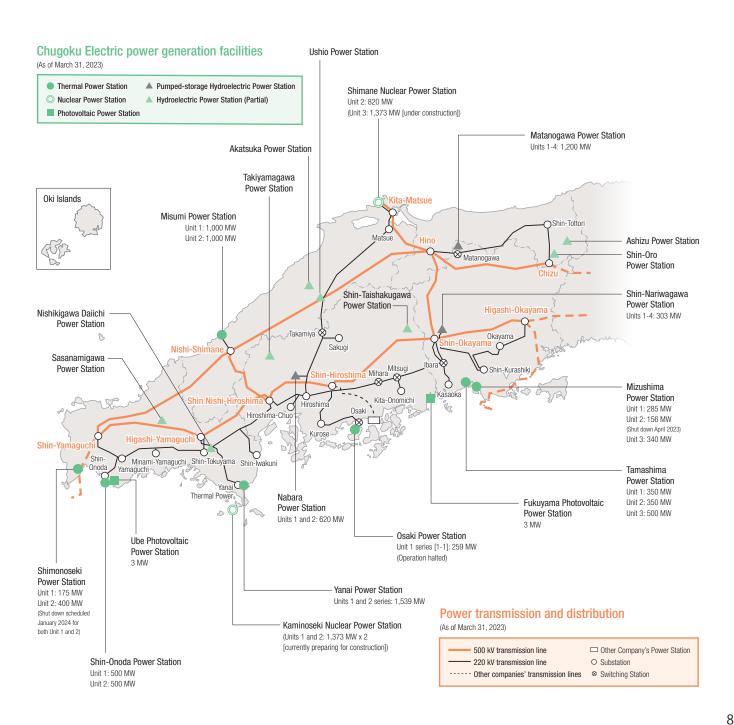
Sales



No. of customer accounts

4.85 million homes





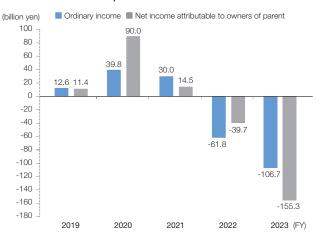
Financial/Non-financial Highlights

Financial

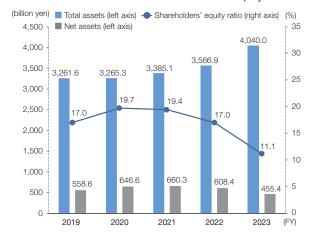
Sales (operating revenues)/Operating income

Sales (operating revenues) (left axis) (billion yen) (billion yen) Operating income (right axis) 2,000 100 1,500 50 34.2 19.5 1,000 500 -50 2019 2020 2021 2022 2023 (FY)

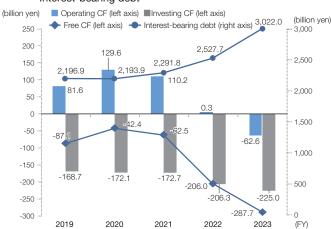
Ordinary income/Net income attributable to owners of parent



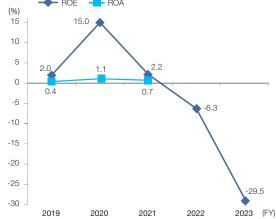
Total assets/Net assets/Shareholders' equity ratio



Cash flow (operating CF/investing CF/free CF)/ Interest-bearing debt

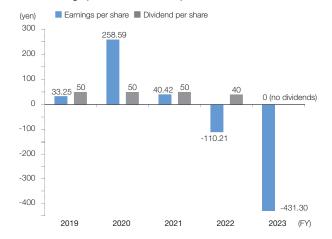


ROE/ROA



(Note) ROA for FY2022-2023 is not shown as we recorded an operating loss.

Earnings per share/Dividend per share



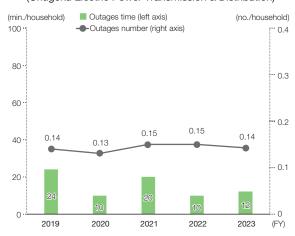
Non-financial

Electricity sales

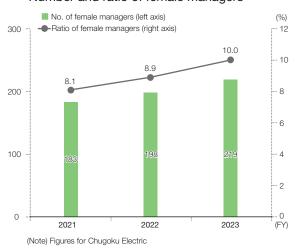


(Note) \cdot The above electricity sales are for Chugoku Electric

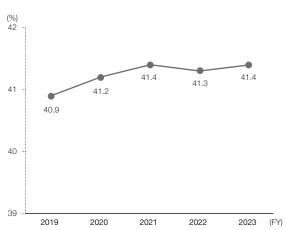
Annual number and time of outages per customer household (Chugoku Electric Power Transmission & Distribution)



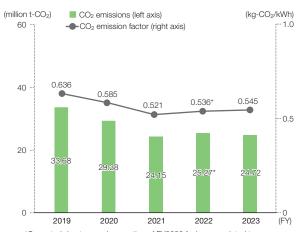
Number and ratio of female managers



Thermal efficiency of thermal power stations (HHV)



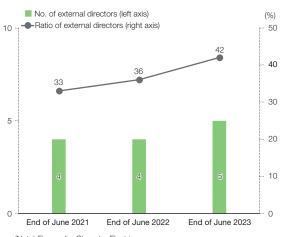
CO₂ emissions/CO₂ emission factor



*Corrected due to error in reporting of FY2022 fuel usage related to the supply of wholesale electricity from other companies to Chugoku Electric. (Note) · Figures for Chugoku Electric

CO₂ emission factor for FY2023 is a provisional value; the official value will be announced by the government.

Number and ratio of external directors



(Note) Figures for Chugoku Electric