

Management Data (Financial/Non-financial Information)

Financial Information (Part 1 of 2)

Consolidated Data

*1: Net income attributable to owners of parent
*2: For convenience, the effects of any time lag of the fuel cost adjustment system have been excluded.
*3: For convenience, investment amounts required prior to operation have been excluded from interest-bearing debt.

		Unit	FY 3/2024	FY 3/2025	FY 3/2026
Profit/loss-related	Sales	Bil. yen	1,628.7	1,529.2	1,442.3
	Operating income	Bil. yen	206.7	129.1	90.2
	Ordinary income		194.0	128.5	80.2
	(): Excluding the effects of any time lag of the fuel cost adjustment system	Bil. yen	(107.0)	(117.5)	(70.2)
	Net income*1	Bil. yen	133.5	98.4	68.5
	Annual dividends	Yen/share	35	27	27
Cash flow-related	Cash flow from operating activities		271.3	186.0	237.2
	(): Excluding the effects of any time lag of the fuel cost adjustment system*2	Bil. yen	(184.3)	(175.0)	(227.2)
	Cash flow from investing activities	Bil. yen	-202.0	-358.8	-236.2
	Free cash flow		69.3	-172.8	1.0
	(): Excluding the effects of any time lag of the fuel cost adjustment system*2	Bil. yen	(-17.7)	(-183.8)	(-9.0)
Balance sheet-related	Total assets	Bil. yen	4,133.2	4,360.9	4,620.5
	Interest-bearing debt	Bil. yen	3,004.2	3,181.3	3,332.5
	Equity ratio	%	14.6	16.2	16.8
	Ratio of operating cash flow to interest-bearing debt		9.0	5.8	7.1
	(): Excluding Shimane Unit 3 and new Yanai Unit 2*3	%	(11.5)	(7.6)	(9.4)
Segment information (operating income)	Comprehensive energy business	Bil. yen	146.9	95.1	70.2
	Power transmission and distribution business	Bil. yen	50.5	25.2	12.0
	Information and telecommunications business	Bil. yen	5.2	4.7	4.8

Financial Information (Part 2 of 2)

Consolidated Data

		Unit	FY 3/2024	FY 3/2025	FY 3/2026	
ROIC-related	ROIC (consolidated)*1	%	2.5	2.5	1.7	
	ROIC (comprehensive energy business)*1	%	2.1	2.6	1.9	
	ROIC (power transmission and distribution business)	%	3.8	1.8	0.8	
	ROIC (information and telecommunications business)	%	6.0	5.7	6.1	
WACC-related	WACC (consolidated)*2	%	1.1 [1.4]	1.1 [1.5]	1.2 [1.7]	
	Assumptions	Risk-free rate	%	0.6	1.1	1.7
		Beta value		0.96	0.81	0.66
		Market risk premium	%	6.5	6.5	6.5

Note: Invested capital for ROIC has been calculated based on averages at the beginning and end of the period. The profit used for ROIC calculation is business profit (after tax), which is operating profit plus dividend income, etc.

*1 Excluding the effects of any time lag of the fuel cost adjustment system

*2 WACC is calculated based on CAPM. In calculating WACC, shareholders' equity is measured at market value. WACC assuming a PBR of 1 is shown underneath in brackets [] as a reference value.

Non-Financial Information (Part 1 of 2)

Human Resource Management Metrics

Note: Data for Chugoku Electric, non-consolidated

*1 Hiring rate including our special subsidiary and group companies that have received special subsidiary recognition
*2 Excluding hospital medical staff

		Unit	FY 3/2024	FY 3/2025	FY 3/2026
Further promotion of autonomy and diversity	Wage difference between men and women	%	70.7	70.9	71.2
	Regular employees	%	71.4	71.7	71.7
	Non-regular employees	%	51.8	49.7	56.2
	Hiring rate of persons with disabilities*1	%	2.64	2.81	2.73
Personnel acquisition (quantity/quality) and growth	Number of mid-career hires*2	Persons	79	112	143
	Turnover rate*2	%	1.64	1.13	1.19
	Training expenses (per person)	Thousand yen	119	143	164

Metrics for Stakeholder Engagement

*3 Combined figures for Chugoku Electric Power Co., Inc. and Chugoku Electric Power Transmission & Distribution Company, Inc.

*4 Number of dialogue sessions at Chugoku Electric (Regional Relations Division, Shimane Nuclear Power Headquarters, branch offices, etc.)

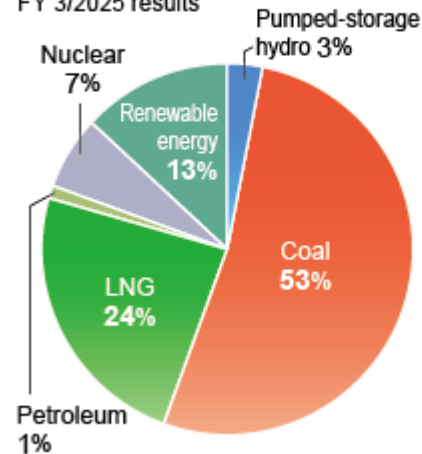
		Unit	FY 3/2024	FY 3/2025	FY 3/2026
Two-way communication with the local community and society	Number of social contribution activities*3	Times	1,710	1,396	1,484
	Total number of employees participating in social contribution activities*3	Persons	7,137	7,018	8,095
	Dialogue sessions aimed at promoting understanding of our business*4	Persons	—	—	41,358
	Number of tours at Shimane Nuclear Power Station	Groups (persons)	438 (5,989)	500 (7,107)	557 (7,674)

Non-Financial Information (Part 2 of 2)

Power Source Composition

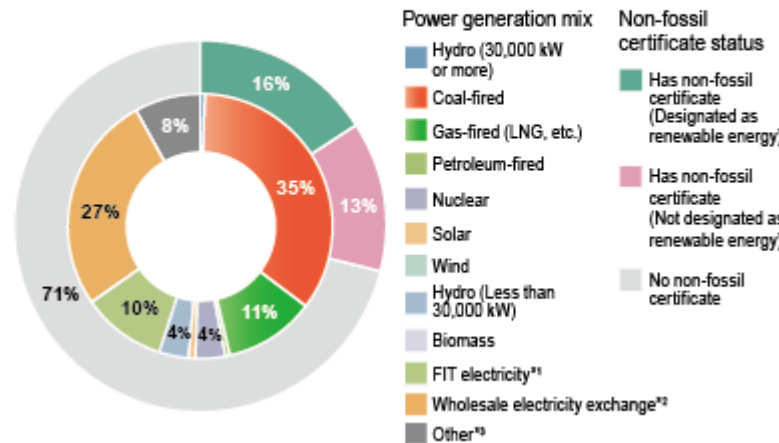
[Power generation business]

Proportion of generated electric power
FY 3/2025 results



[Retail business]

Proportion of sold electric power FY 3/2025 results
(Inner circle: Power generation mix; Outer circle: Non-fossil fuel certificates)



Chugoku Electric offers rate plans consisting of 100% renewable energy to some of our customers. For the other plans that we offer that do not specify the power source, the charts above indicate the power source composition, as well as the use of non-fossil fuel certificates.

*1 A portion of the costs incurred by Chugoku Electric in procuring this electricity is covered by surcharges collected from all electricity users, including those who are not our customers. Of this electricity, the portion for which no non-fossil fuel certificates are used has no value as renewable energy or as a zero-CO₂-emission power source; instead, it is treated as electricity with the same CO₂ emissions as the national average, which includes thermal power.

*2 This electricity includes hydroelectric, thermal, petroleum-fired, FIT electricity, and renewable energy.

*3 This includes electricity procured from other companies where the specific power plant cannot be identified.

Note 1: The share of hydroelectric power (30,000 kW or more), petroleum-fired power, solar power, wind power, and biomass is each less than 1%.

Note 2: Due to rounding, the total percentage may not add up to 100%.

Note 3: Calculated and disclosed in accordance with the Ministry of Economy, Trade and Industry's "Guidelines Concerning the Management of the Electricity Retail Business" (enacted in January 2016, revised on March 31, 2025).



Chugoku Electric Brand Message: Ichinichimo, Hyakunenmo

Support for today, this one day.
Continuing support for every other day to come.
This is Chugoku Electric's unchanging mission.
We are looking at the present and also the distant future.
This dual focus will be our highest priority.
We promise to embrace change to treasure your irreplaceable daily life.
Even in the ages to come, we will power your days.

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