

**Investors Meeting for FY 3/2026 Financial Results**  
**Message from Top Management**

<Financial Results for FY 3/2026, Business Performance Forecast for FY 3/2027, and Dividend Policy>

With respect to the consolidated financial results for FY 3/2026, the operating profit decreased by 38.9 billion yen year on year to 90.2 billion yen. This was mainly due to increased competition in the wholesale and retail businesses and a decrease in profit in the power transmission and distribution business, despite the profit improvement from the operation of Shimane Nuclear Power Station Unit 2 and an increase in the total electricity sales volume driven by new customer acquisition.

For the business performance forecast for FY 3/2027, we forecast 40.0 billion yen in ordinary profit and 31.0 billion yen in profit based on assumptions that recently rising fuel prices will remain high through the fiscal year.

We will continue to closely monitor developments in the business environment such as the situation in the Middle East, and further enhance our risk management efforts. At the same time, we will promote further new customer acquisition, the stable operation of the Shimane Nuclear Power Station, the generation of profits through transactions that capitalize on market price fluctuations, and efficiency improvements across our overall business, with a view to improving our business performance.

Let me now explain dividends. Regarding dividends for FY 3/2026, with an emphasis on stability and predictability of dividends, the annual dividend will remain unchanged from our previously announced dividend forecast at 27 yen per share, of which the year-end dividend will be 17 yen per share.

In order to provide shareholders with stable dividends even during the process of rebuilding our financial base, we have introduced the concept of dividend on equity (DOE) in deciding dividends starting from FY 3/2027. Until the start of commercial operation at Shimane Unit 3, we will determine dividends by comprehensively considering the progress in rebuilding our financial base and other factors, while aiming for a DOE of 2%. Based on the above dividend policy, the annual dividend for FY 3/2027 is forecast at 30 yen per share. This corresponds to a DOE of approximately 1.5%.

<Initiatives under Medium-term Management Plan>

Next, I will explain the "Action Plan 2030" as our new medium-term management plan to improve PBR and I will share our ideas in formulating the plan and my thoughts for the plan. Under the "Chugoku Electric Power Group Corporate Vision 2040," we consider the five

years from FY 3/2027 to FY 3/2031 as the first phase for realizing our vision, during which we will take the first step from the stage for rebuilding our financial base to steadily advance "transformation and foundation building toward sustainable growth." This medium-term management plan was formulated as an action plan for these five years.

Amid expectations of growing electricity demand in the future, we will steadily make large-scale investments in the construction of Shimane Nuclear Power Station Unit 3 and the new Yanai Power Station Unit 2, and development of next-generation transmission and distribution networks which will lead to long-term value creation in order to ensure future growth.

On the other hand, it cannot be said that our current share price and PBR stay at a level in which future growth potential and profitability are sufficiently incorporated. Taking the factors for that seriously, we place improvement of capital efficiency centered on ROIC at the core of this medium-term management plan.

We will enhance our corporate value by securing revenue creation through stable operation of nuclear power stations as well as making thorough and disciplined investment decisions while focusing on profitability and capital costs by businesses. In addition, we will continue to raise funds by utilizing a debt guarantee provided by the GX Acceleration Agency, a government-authorized corporation, in order to stabilize our financial base and reduce WACC.

<In Conclusion>

I have explained our initiatives under the new medium-term management plan for improving PBR.

Any feedback we receive today will also be thoroughly discussed by management, and we intend to use it to enhance the effectiveness of the medium-term management plan and to improve disclosure. We appreciate your continued support.

End

\* In this document, the term "FY 3/2026" refers to the period between April 1, 2025 and March 31, 2026

\* This document has been translated from the Japanese original for reference purposes only.

In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.